



LAUNCHING THE
ACCESS AND OPPORTUNITY

REVOLUTION

MARYVILLE UNIVERSITY PRESIDENT'S REPORT 2022-23



FOCUS: STRATEGIC PLAN AND VISION

In 2022, Maryville celebrated 150 years of educational excellence. Over the last 15+ years, we have forged a transformation of higher education through record growth (from 3,200 to 10,000+ students), a cutting-edge active learning ecosystem and a commitment to personalized learning student outcomes (98% career success rate) that is the envy of higher education.

Maryville University is revolutionary because we are using data analytics and artificial intelligence to perfect the active learning and living ecosystem. This ecosystem surrounds the student in a 360-degree support network grounded in their personal learner journey. Faculty, life coaches and talented staff utilize sophisticated digital tools to tailor learning and living experiences for each student across multiple platforms (in person, online and hybrid). That data becomes a powerful tool in the hands of the student, helping them understand their strengths and identify areas of improvement. Most importantly, it empowers them with the tools needed to learn and succeed.

This robust model is grounded in our evolving core values – rooted in our traditions but mindful of the changing dynamics of the digital age. These values serve as guideposts for the institution to focus on how best to educate, empower and serve our students. Ultimately, we must prepare them for the world of tomorrow using the tools of today.

The 2022–23 year was the launch point for our third strategic plan, **The Access and Opportunity Revolution: Maryville 2030**. This plan is guided by a singular and unwavering vision: Maryville is the innovative leader in higher education, forging a revolution in student learning that expands access and opportunity for all. Maryville will transform higher education and open the gates of access and opportunity, empowering students from all backgrounds and experiences to build their own learner journey and achieve their dreams.

Explore each of the strategic plan's core values and see how those values come to life at Maryville, both now and in the future.

LETTER FROM THE **PRESIDENT**



Dear Friends,

I trust that all are healthy, safe and fulfilled. The 2022-23 academic year was incredible for Maryville University. We came through the pandemic growing and thriving, with an ambitious eye toward an innovative future.

The numerous achievements of our students amazed us all as they continued to immerse themselves in what we call **the active learning and living ecosystem**. We graduated over 2,300 students this year across some 90 programs at the undergraduate and graduate levels. Our students achieved great success in intercollegiate athletics where four teams won conference championships, six teams went to the NCAA championship and we registered 29 Academic All-Americans. In addition, our Esports teams won two more national championships, meaning we have won half of all the collegiate titles since the inception of Esports.

Our faculty and staff achieved great heights in teaching and research. Our academic programs continued to achieve national recognition, including our cybersecurity program, the Rawlings Sport Business Management program and interior design, to name just a few.

All our accomplishments highlighted in this report flow from a deep and abiding commitment embedded in our strategic vision to provide access and opportunity for all who seek a high-quality collegiate education. We do this because the problems of today demand the talents of a rich and diverse generation of graduates schooled in time-honored knowledge using the digital tools of today and tomorrow. At Maryville, we stay laser focused on student learning and outcomes. And we do this by using the most cutting-edge tools of the digital age, embracing change and harnessing it for our students.

Our success could not have happened without your good counsel, steadfast support and generous spirit. For this, we thank you and pledge to make you proud of Maryville today, tomorrow and for the next 150 years.

Warmest regards,

A handwritten signature in black ink that reads "Mark Lombardi".

MARK LOMBARDI, PhD
President



M CORE VALUES

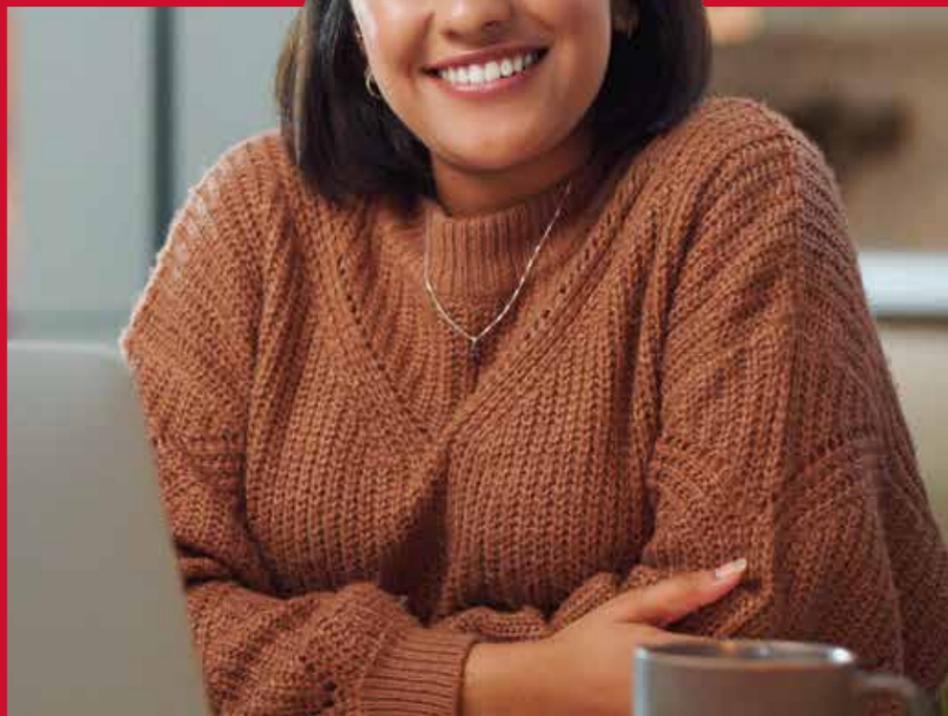
DATA DRIVEN

PERSONALIZED,
LEARNER-CENTERED
FLEXIBILITY

DIVERSE, EQUITABLE
AND INCLUSIVE

FIVE-STAR SERVICE

COURAGEOUS



"I really feel like Maryville is doing the most that they can to **make sure that we're succeeding.** That's why I'm here."

– Current Student, Experience Analysis and Design Survey Participant

TODAY

Today, Maryville utilizes data continuously to improve the holistic learning environment. The voice of the learner is heard through surveys and interviews, as seen in the multitude of Experience Analysis and Design projects used to improve the student experience. Action is taken daily to continue making everything outside the classroom a five-star service, while in the classroom, instructors are utilizing similar feedback methodologies to gauge learner engagement and to challenge student growth.

As an example, mathematics courses use artificial intelligence to help students flex between standard and advanced coursework, creating truly personalized learning. Artificial intelligence provides access for students to work ahead to meet the requirements of the advanced version of the course.

Maryville uses sophisticated learning diagnostics to map student learning in real time so that courses, experiences and material can be tailored for each student's learning progress.

2030

As we push toward 2030, the Maryville community will rely on data as an essential tool for learning design and instruction. Maryville will leverage artificial intelligence to proactively provide education and services to better the lives of our students. Data will give each learner insights into how they learn and what tools they need so Maryville can empower their learning process. Maryville will support students using their data as a resource they possess to understand their journey and prepare for the opportunities and challenges that lie ahead. We will build trust with learners by using data in an ethical way that helps them thrive.

By 2030, students will have personalized learner maps that show how they learn, what tools are best for them, and, most importantly, how they can master knowledge and experience to prepare them for careers known and yet to be invented. Data and AI will also be used to provide immediate 24/7/365 service and experiences that enhance that journey, building out the total active learning and living ecosystem.

SCAN TO LEARN MORE ABOUT
MARYVILLE UNIVERSITY'S
COMMITMENT TO
DATA-DRIVEN INITIATIVES.



M CORE VALUES

DATA DRIVEN

**PERSONALIZED,
LEARNER-CENTERED
FLEXIBILITY**

DIVERSE, EQUITABLE
AND INCLUSIVE

FIVE-STAR SERVICE

COURAGEOUS



"I used to wonder, 'What does a game designer do? What tools do they work with?' I'm going to come out of this with **a solid idea about what I'll be doing in the future** that I don't think I would have otherwise. As a commuter student who lives nearly half an hour from campus, I appreciate only having to make one drive for class and my internship."

– Current Student, Graphite Lab Intern

TODAY

Today, Maryville's active learning and living ecosystem extends beyond the classroom, with over 1,500 internship openings annually. Opportunities include the decade-long partnership with Rawlings Sporting Goods, which brings online and on-campus learners flexibility and access to internships and experiences across the country.

In 2022, Graphite Lab opened on campus, where students can work for an innovative company and go to class. "It's incredibly unique that students can walk down the hallway and see an operating software development company that's producing hits for Atari, Hasbro, Disney and other companies of that caliber," said Matt Raithel, professor of game design.

More broadly, in programs like cybersecurity, Maryville students use cutting-edge tools and put them into practice by partnering with local educational and nonprofit organizations to improve their security infrastructure. Maryville is designated as a National Center of Academic Excellence in Cybersecurity, granted by the National Security Agency (NSA), affirming Maryville's graduates are ready to meet the dynamic challenges of the nation's cybersecurity demands.

Maryville's active learning ecosystem provides hands-on learning with technology that is built into the fabric of the curriculum. Students actively participate in the learning process by doing, creating and interacting with each other and the environment around them, anytime and anywhere.

2030

The future of education is personalized learner-centered flexibility, where Maryville provides a lifelong learning and living journey to all students. When students enter the active learning and living ecosystem, they'll be able to access the platforms their whole lives.

With tools like Slack, already implemented across campus and infused into academic programs, students can gain support and connection to their peers, instructors and services in real time. By 2030, personalized outcomes will drive how instructors customize learners' pathways, fundamentally altering how classes are organized and delivered.

In this decade, each faculty member will have AI assistants available 24/7 to answer questions and assist students with their own learner profiles and data. All digital courseware and textbooks will use smart technology and constantly evolve to highlight a learner's strengths and encourage new opportunities for growth.

Everyone learns differently – the future of learning is customizable to what the learner needs. At Maryville, lifelong learning is personalized, flexible and centered around each learner's uniqueness.

**SCAN TO LEARN MORE ABOUT
MARYVILLE UNIVERSITY'S
COMMITMENT TO PERSONALIZED,
LEARNER-CENTRIC FLEXIBILITY.**



M CORE VALUES

DATA DRIVEN

PERSONALIZED,
LEARNER-CENTERED
FLEXIBILITY

**DIVERSE, EQUITABLE
AND INCLUSIVE**

FIVE-STAR SERVICE

COURAGEOUS

"I found my tribe at Maryville. That **community of support and empowerment** was the most important part of my college experience."

– Recent Graduate, Participating in Student Life



TODAY

Maryville fosters a truly diverse, equitable and inclusive campus culture. This year, Maryville introduced the DeBaun Black Alumni Network, named after Everlouis Rutledge DeBaun, '58, the first African American graduate of Maryville University. The DeBaun Black Alumni Network is already empowering current Black students through mentoring and scholarships, as well as promoting opportunities for Black alumni to grow personal and professional networks.

In addition to Maryville learners, Maryville initiatives bring diversity, equity and inclusion to the community. New LEGO grants are helping the Center for Access and Achievement (CA²) continue its mission of providing STEM experiential learning to underserved educational institutions. The MaryvilleWORKS division received a \$324,000 MoExcels grant to provide workforce development to minority-owned and women-owned small businesses. As we celebrate 50 years of the music therapy program at Maryville, our new music therapist will keep the momentum of Kids Rock Cancer going by helping children with cancer or sickle cell disease find their voice.

The growth of diversity, equity and inclusion on campus and in the Maryville community brings new leadership and forward-thinking initiatives to increase Maryville's diverse experiences in the coming years.

2030

Through 2030, Maryville will reflect the multicultural dimensions of American society. Our diverse student body will learn to live and work in a diverse and inclusive world of cultures and experiences that together enhance the richness of the human condition. The University anticipates unprecedented growth in this decade, reaching over 25,000 students on multiple platforms from around the world.

In 2030, ethical AI will simplify challenges for learners, such as utilizing a bot for bilingual students that responds to their questions in their native language. It is incredible to imagine the access artificial intelligence will bring Maryville learners as we forge a revolution in student learning that expands access and opportunity for all.

**SCAN TO LEARN MORE ABOUT
MARYVILLE UNIVERSITY'S
COMMITMENT TO BEING DIVERSE,
EQUITABLE AND INCLUSIVE.**



M CORE VALUES

DATA DRIVEN

PERSONALIZED,
LEARNER-CENTERED
FLEXIBILITY

DIVERSE, EQUITABLE
AND INCLUSIVE

FIVE-STAR SERVICE

COURAGEOUS

"Their response and the fact **they listen to the students** showed me they care that we're involved with our cohort, they want us to succeed and they're 100% there to help us do that."

– Current Student, Slack User

TODAY

Today's student has grown up in a world with digital service. Most items, information, communication and services can be gained through a mobile device.

Maryville understands this reality, embraces it and strives to transform what service means to learners. Currently, students use new spaces for technology support services. The Apple-authorized MiTech Bar, located in The M Store, brings students and instructors learning sessions for the iPad and its 250+ included learning apps, provided at no cost to each on-campus undergraduate student. A new Digital Learner Experience (DLX) Technology Service Desk with increased visibility in the University Library creates forward-facing support opportunities with the University community.

Maryville recently launched the Slack platform to build engagement channels for academic and student life activities like clubs or groups. Learners can connect with their peers 24/7 and plan for activities before the semester starts, so they can feel ready and connected before classes even begin. Students can control their own communication and feedback preferences and stay updated on everything from tuition payments to events happening for the year.

Maryville is listening to students, analyzing data to identify improvement areas and shifting services to help learners succeed.

2030

Five-star service is dynamic, automated and open 24/7/365, providing support that is delightful, frictionless and learner centered. The focus of five-star service is to remove obstacles to success. "Everything in the classrooms and athletic spaces should challenge learners to do their best, and everything outside these spaces should be easy," said President Mark Lombardi.

As we work to achieve our new strategic plan, five-star service is continuously listening to learners and improving services. Maryville will increase communication channels to engage learners for continuous feedback and help meet their needs both in and out of the classroom.

While what learners will need by 2030 isn't known yet, the future of Maryville is knowing that everything we do, we can do even better.

SCAN TO LEARN MORE ABOUT
MARYVILLE UNIVERSITY'S
COMMITMENT TO PROVIDE
LEARNERS WITH FIVE-STAR SERVICE.



M CORE VALUES

DATA DRIVEN

PERSONALIZED,
LEARNER-CENTERED
FLEXIBILITY

DIVERSE, EQUITABLE
AND INCLUSIVE

FIVE-STAR SERVICE

COURAGEOUS



"I love Maryville's supportive community. The faculty, staff and life coaches at Maryville want every student to succeed and push students to be the best versions of themselves. The student body is also kind and accepting, enhancing **my academic and overall college experience**. It is a place where people want to be."

– Current Student, Experience Analysis and Design Survey Participant

TODAY

For over 150 years, Maryville has been courageous. This year, Maryville's rich history was on display at the DeBaun History of Black Alumni Exhibit, where the historical timeline of Black alumni showcased the University's dedication to supporting brave students throughout Maryville's rich history.

Maryville continues to bravely step into the future, from the new artificial intelligence master's program focusing on ethics in AI to investing in up-and-coming athletics like Esports where Maryville is the dominant collegiate program in the United States, winning seven of the first 12 collegiate national championships.

Unique services like life coaching and holistic wellness offerings give learners a competitive advantage as they work toward each learning milestone and onward into their personal and professional lives. These examples showcase what it means to create an environment of access and opportunity to help learners grasp and capitalize on their own strengths.

In addition, building on the success of innovative upskilling programs like MaryvilleWORKS, which boasts more than 3,000 workforce development learners from 15 organizations worldwide, Maryville will continue to bravely support lifelong learning for today and in the future.

2030

Courageous innovation is the essence of the University, and it is essential for the learner of today, no matter their age. We don't believe in the traditional catch-and-release relationship with our learners. With everything we do, our mission is to take each person who enters Maryville from learner to earner and back again. Maryville will have relentless improvement and readiness for the future, an innovative mindset and intentional risk-taking.

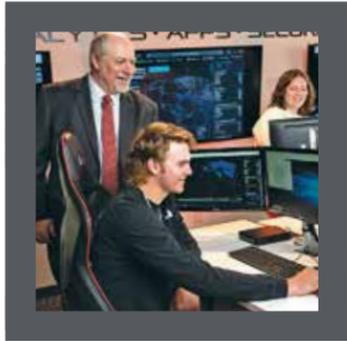
Looking toward 2030, Maryville will continue to align its educational offerings with transforming job market demands and provide a rich array of experiential problem-solving opportunities to prepare learners for tomorrow, today.

SCAN TO LEARN MORE ABOUT
MARYVILLE UNIVERSITY'S
COMMITMENT TO
BEING COURAGEOUS.



HIGHLIGHTS

2022-23 YEAR IN REVIEW



National Security Agency Academic Center of Excellence

Maryville University is designated as a National Center of Academic Excellence in Cybersecurity, granted by the National Security Agency (NSA). This affirms that Maryville's graduates are



ready to meet the dynamic challenges of the nation's cybersecurity demands.



Military Friendly

Maryville is honored to earn the 2023-2024 Military Friendly® School designation. Earning Silver Status for the second consecutive year is a direct reflection of the student-centered approach for veteran service members and dependents.



On-Campus Internship Access

The new Graphite Lab development studio creates on-campus access to innovative internship opportunities for students seeking careers in game design.



Annual Staenberg Lecture Series

The Annual Staenberg Lecture focuses on contemporary social issues through the lens of the Holocaust, its lessons and its historical significance. Made possible through a generous commitment to Maryville from the Staenberg Family Foundation, the 2023 lecture featured Pulitzer Prize-winning author Isabel Wilkerson.



MoExcels Grant

Maryville University has received a \$324,000 MoExcels grant to provide workforce development to minority- and women-owned small businesses through the MaryvilleWORKS division.



MARYVILLEWORKS™



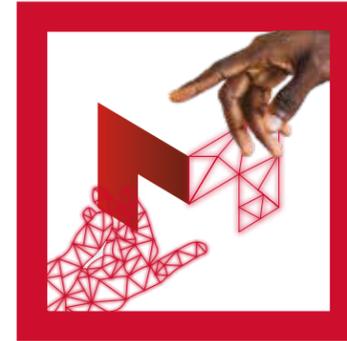
11 Tech Certificate Programs

MaryvilleWORKS launches 11 technology certification courses designed to provide professionals an opportunity to level up their technical skills. From cybersecurity and information systems to AWS cloud training, these courses are taught online in real time by expert faculty.



CA² Active Learning

The Maryville University Center for Access and Achievement (CA²) continues the Playful Engineering Based Learning Project (PEBL), made possible by the LEGO Foundation, to help local elementary students who missed out on in-person educational opportunities during the pandemic.



M.S. in Artificial Intelligence

Maryville introduced a Master of Science in Artificial Intelligence and a Post-Baccalaureate Certificate in Fundamentals of Artificial Intelligence. These new programs are founded on personalized learning that develops expertise in specialized areas and ethical AI foundations.

HISTORY MADE

2022-23 YEAR IN REVIEW



Named Second Fastest-Growing Private University in the Nation

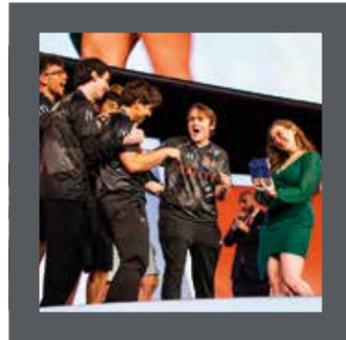


The Chronicle of Higher Education 2022 Almanac has ranked Maryville the second fastest-growing private university in the nation, offering undergraduate through doctoral degrees as a nonprofit institution. Enrollment has more than tripled, from 3,200 to well over 10,000 students hailing from 50 states and 57 countries.



Record Undergraduate Enrollment

The Fall 2022 semester saw the largest undergraduate enrollment in Maryville's history. The full-time freshman class grew by 14% from 2021.



Esports Champions

Maryville is the dominant Esports collegiate program in the United States, winning seven of the first 12 collegiate national championships.



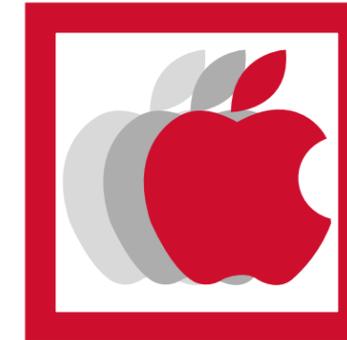
10th Anniversary of Online Education

Maryville University celebrates a decade of online learning. The School of Adult and Online Education designs and implements the highest quality, cutting-edge model for online education in America. The commitment to excellence in online learning is showcased in the tremendous growth of enrollment over the decade and an unparalleled 96% career outcomes rate for online graduates.



Historic Soccer Victories

Maryville's Men's Soccer and Women's Soccer teams became the first school duo in history to win Great Lakes Valley Conference (GLVC) Championships in the same year.



Apple Distinguished School for 2021-24

Maryville is a center of innovative leadership and educational excellence. The University previously received recognition in 2016 and 2018.



Rawlings Partnership Celebrates a Decade

Maryville University's Rawlings Sport Business Management program celebrates 10 years of partnership with Rawlings Sporting Goods. As the first corporately named sport business management program in the country, the partnership ensures students graduate with industry-relevant skills.



50th Anniversary of Music Therapy

This year marked the 50th anniversary of the Music Therapy program, unique in the St. Louis region in offering both a Bachelor of Music Therapy degree, a Master of Music Therapy and an equivalency program. One outgrowth of these offerings is the acclaimed Kids Rock Cancer music therapy outreach program in the St. Louis community.



LETTER FROM EDWARD F. RYAN

Dear Friends,

It is my privilege, on behalf of the Board of Trustees, to update you on a remarkable year at Maryville University.

Maryville successfully completed its seven-year strategic plan for 2015–2022 and launched an even bolder one – The Access and Opportunity Revolution: Maryville 2030. This ambitious plan underscores Maryville’s strategic vision of revolutionizing student learning to expand access and opportunity for all.

Support and engagement among alumni and friends of Maryville are critical to fulfilling the University’s mission. Here are some of the many ways our supporters and partners contributed to our success:

- Maryville capped off its 150-year anniversary at Homecoming 2022 with an awe-inspiring drone show above the campus Quad for more than 500 attendees. These choreographed drones celebrated the University’s past and future with synchronized images of the Donius University Center Clock Tower, Louie mascot, Big Red M and much more.
- Homecoming also marked the launch of the DeBaun Black Alumni Network, honoring the legacy of Maryville’s first African American

graduate, Everlouis Rutledge DeBaun, ’58. Her son, Dr. Michael DeBaun, is a Maryville trustee. This dedicated group mentors current Black students while helping Black alumni grow their personal and professional networks.

- The St. Louis Speakers Series relaunched its on-campus daytime visits with appearances by former CIA Director John Brennan and NASA astronaut Scott Kelly.
- Maryville’s second Annual Staenberg Lecture, in partnership with the St. Louis Kaplan Feldman Holocaust Museum, took place at The Factory in Chesterfield, Missouri. With 500 in attendance, the event featured Isabel Wilkerson, *New York Times* bestselling author of *Caste: The Origins of Our Discontents*.
- More than 1,400 former students reconnected at Maryville alumni events throughout St. Louis, featuring everything from crafting to ice skating, wine-tasting, trivia and the secrets of Starbucks.
- Fundraising efforts yielded \$5 million to support the University. This included more than \$850,000 in grants received and \$1 million from our own alumni, along with planned gifts and other funding sources.
- Of the total raised, \$2.1 million was directed to the Maryville Fund, an unrestricted source of support for priority areas such as student

scholarships and urgent needs, technology innovation, program updates and more. Donors who gave more than \$1,000 to the Maryville Fund became members of the University’s newest recognition group, Maryville Forward, which grew to 199 members.

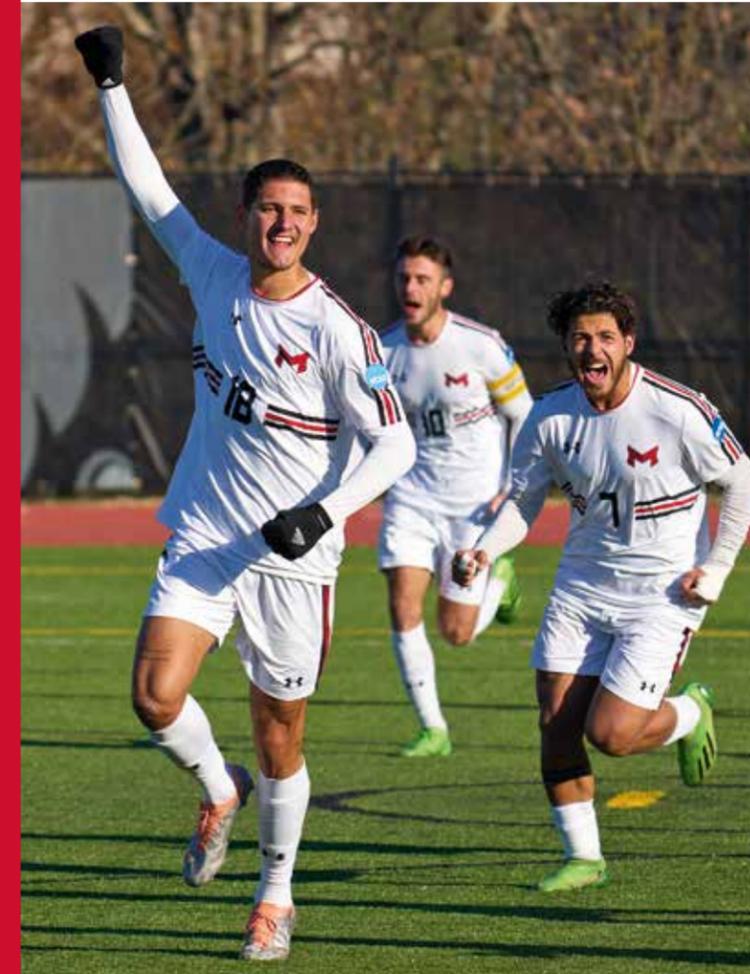
- The third annual Maryville Giving Day was a huge success, raising more than \$400,000 to support the Maryville Fund, along with individual programs, scholarships and key initiatives. Thanks to the 68 ambassadors who shared Maryville’s Giving Day message, we experienced a 20% increase in social media engagement and 50% increase in contributions.

The stage is set, and your continued support is vital to Maryville’s future success. Thank you for your generosity and partnership.

Sincerely,

EDWARD F. RYAN

Chair



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 Mary Patricia Rives, RSCJ
 James D. Switzer

THE 1872 SOCIETY

Commemorating the year of Maryville's founding, The 1872 Society of Maryville University recognizes individuals and organizations who have demonstrated an extraordinary commitment to Maryville through their lifetime giving.



\$1 MILLION OR MORE

Anheuser-Busch InBev Foundation
 Anonymous* (3)
 Bayer Fund
 The Boeing Company
 Tom Boudreau*
 Lauralea and Norman L. Eaker
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 Missouri Colleges Fund, Inc.
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 Robert E. Schoor+ and Joan Luttig Schoor
 Marge and Charles J. Schott Foundation
 Estate of John E. Simon
 Dennis F. Wachtel+
 Mary E. Walker
 Myrtle E.+ and Earl E.+ Walker
 Walker Scottish Rite Clinic for Childhood
 Language Disorders of St. Louis, Inc.

\$500,000 - \$999,999

Anonymous*
 Gloria Hoffman Bahn*

Carol Benoist*
 Cigna/Express Scripts Inc.
 Connie*+ and Walter+ Donius
 Emerson
 Fidelity Investments Charitable Fund
 General Motors Corporation
 Estate of Ursula Moloney Kelly*
 Estate of Irma Sue Macy
 MilliporeSigma
 Missouri Foundation for Health
 Margaret Mullally Mudd*+
 Helen+ and Bill+ Penton
 Jean Raybuck*
 Cmdr. Margaret Rose Ruppert+
 The Saigh Foundation
 Mary Ann and Jim Switzer
 Phyllis Tirmenstein+
 Pamela Wollenberg
 Evelyn Yuan*

\$250,000 - \$499,999

Anonymous
 AT&T Inc.
 Bank of America
 Boeing-McDonnell Foundation
 The Dana Brown Charitable Trust
 Stacy and Robert Cockerham
 William A. Donius
 Emerson Charitable Trust
 Margaret* and Michael Galbraith
 William Haren+

Anna and Whitney+ Harris
 Heartland Coca-Cola Bottling Company
 William T. Kemper Foundation-
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 The LIGHT Foundation
 Estate of Jo Brinckwirth Medart*
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 Laura and Ed Ryan
 Salesforce.org
 St. Louis Community Foundation
 Teagle Foundation
 Whitaker Foundation

\$100,000 - \$249,999

Academy of Applied Science
 Estate of Leonore C. Aid*
 Ameren Charitable Trust
 American Direct Marketing
 Resources LLC
 Anonymous (4)
 AT&T Foundation
 Shellie and Tee Baur
 Estate of Jane Bierdeman-Fike*
 Dorothy*+ and John Brennan+
 George Warren Brown Foundation

Caleres Cares Charitable Trust
 Robin and Christopher* Chadwick
 Cisneros Design
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 The Danforth Foundation
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 Estate of Mildred S. Dennis*
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 ExxonMobil Foundation
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 Clifford W. Gaylord Foundation
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 Estate of Catherine Quinn
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 Karen* and Ron* Landolt

Barbara and John Lewington
 Daylene G.* and Gary R. Lichtenwalter
 Lindbergh-Warson Properties, Inc.
 Caroline+ and Phil Loughlin
 Mallinckrodt, Inc.
 Patty* and Greg McCaskill
 Lindsey McCoy
 Janet McMahon*+
 MetLife
 Missouri State Board of Nursing
 Betty von Brecht Mitchell*+
 Murphy Company
 Estate of Regina Newman
 Novus International, Inc.
 Rosemary O'Neil*+
 Pepsi-Cola Bottling Company of St. Louis

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 Sally and Joseph Rupp
 Sachs Fund
 Carlotta* and Joseph+ Sansone
 Estate of Madeleine Schmitt*
 Schwab Charitable Fund
 Scottish Rite Foundation of Missouri, Inc.
 Mary and John+ Short
 St. Louis Men's Group Against Cancer
 Stephanie+ and Howard Stanley
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 U.S. Department of Education
 U.S. Department of Energy
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 Mary* and Jules VanDersarl
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 Martha E. and Thomas E. Walker
 Foundation
 Gloria and John+ Weber
 Suzanne Desloge Weiss* and
 Charles Weiss
 Harry+ and Hilda+ Whalen
 Estate of David Williams
 Margaret* and Bob Zwart

\$50,000 - \$99,999

Estate of Mary Louise Adams*
 Sharon and Byron+ Addison
 Anonymous*+
 Anonymous (5)
 Donna* and Pat* Apel
 AT&T Missouri
 Ayco Charitable Foundation
 Louis D. Beaumont Foundation
 Vivian and Bob+ Berra
 Marie and Stuart Block
 Margaret and Alan Bristol
 Bristol-Myers Squibb Foundation
 Carr Lane Manufacturing Company
 Cequel III
 CMC Corporation
 Cockerham & Associates LLC
 Commerce Bancshares Foundation
 Cushman & Wakefield
 Robin and Greg* Dannerger
 Delmar Gardens Enterprises
 Mary Rose* and George+ Desloge
 Katherine D'Esposito*
 Estate of Fay Dickinson
 First Bank
 Angelo Donghia Foundation
 The Caleb C. and Julia W. Dula
 Foundation
 Randie and James* Eberlin
 Julie Mann Edge
 Episcopal Presbyterian Health Trust
 Nance Frost
 Corie and Louis Fusz
 Lou Fusz Automotive Network, Inc.
 Katja Georgieff+
 Sherri and Rick Goldman
 Grimco Inc.
 Lelia*+ and Paul+ Guignon, Jr.
 H & H Advisors
 Nancy Bascom Hamilton* and
 Edward Hamilton
 Estate of Grace Haren*
 Diane*+ and Larry Hays

THE 1872 SOCIETY

Anne (Fritzi) Nurre Heidt*+
Colleen Hennessy* and
Joseph Munshaw
Hewlett-Packard Company Foundation
Juanita Hinshaw and Ted Harrison
Kris and Brian Hogan
Kathleen* and David Hollows
Home Health Care Foundation
Institute for Educational Inquiry
Interco Charitable Trust Foundation
ITT Financial Services
Jet's Pizza
Cecile Malone Jones*
Donald Kaufman+
Rose Marie Koerner*
Nancy* and Alois+ Koller
The Kranzberg Family Foundation
Kwame Foundation
Estate of Lillian M. Link*
Robert Lococo
Marsha and Keith Lovin
May Dept. Stores Co. Foundation
The Morton J. May Foundation
Peggy Padberg McGarry*
John Meiburger+
Carol and Mark Mestemacher
Estate of Alice J. Miller
Missouri Arts Council
Missouri DeMolay
Mary Elizabeth Costigan Moloney*+

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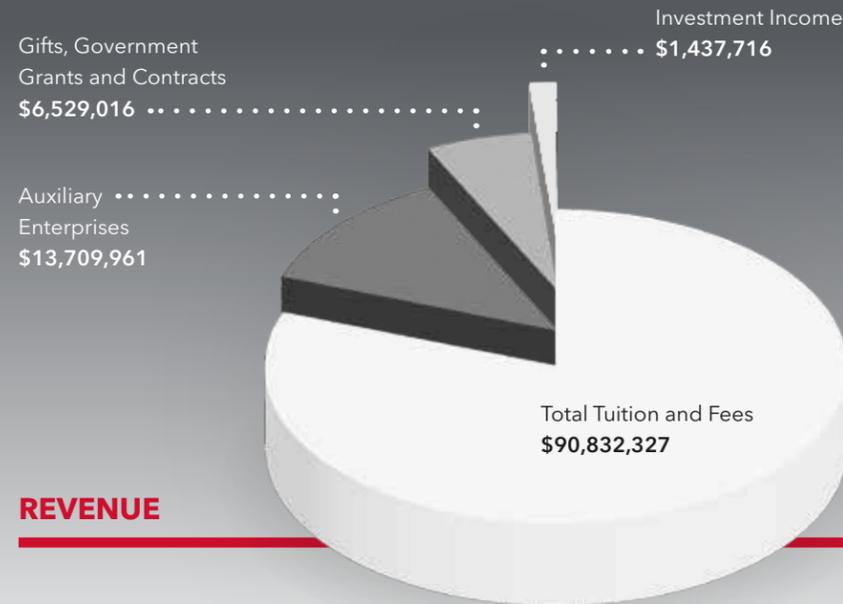
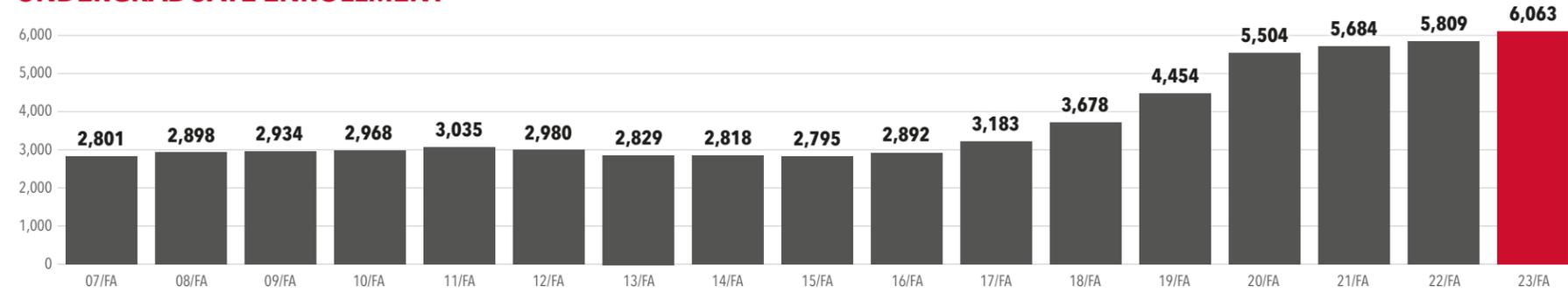
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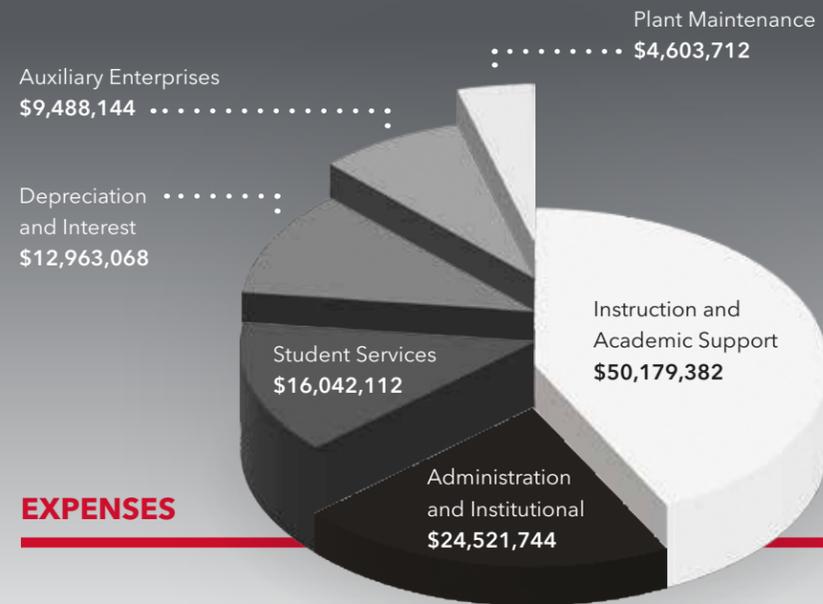
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